

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Ministry of Trade and Industry (MTI) HQ. Its main functions are:

- (a) to formulate policies to improve the competitiveness of the domestic economy in the subjects under MTI's purview, i.e. investment, manpower training and productivity, technology and R&D, provision of economic resources;
- (b) to formulate policies and positions to further Singapore's interests at international and regional economic co-operation and trade forums;
- (c) to formulate strategies for internationalisation and co-ordinate their implementation by statutory boards;
- (d) to undertake economic planning, regular monitoring and analysis of the economy; and
- (e) to provide support services to departments and statutory boards of MTI.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VA ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	\$212,228,703	\$723,373,600	\$506,386,900	\$613,040,600	\$106,653,700 21.1%
	Main Estimates					
	OPERATING EXPENDITURE	\$78,052,949	\$141,483,000	\$155,258,800	\$83,966,400	-\$71,292,400 -45.9%
	<i>RUNNING COSTS</i>	<i>\$67,853,321</i>	<i>\$125,846,700</i>	<i>\$139,385,300</i>	<i>\$67,452,700</i>	<i>-\$71,932,600 -51.6%</i>
	Expenditure on Manpower	\$32,658,275	\$41,089,300	\$36,518,400	\$37,448,900	\$930,500 2.5%
1200	Political Appointments	2,627,748	3,842,400	2,728,700	3,303,700	575,000 21.1
1500	Permanent Staff	29,938,838	37,049,000	33,621,000	33,958,600	337,600 1.0
1600	Temporary, Daily-Rated & Other Manpower	91,689	197,900	168,700	186,600	17,900 10.6
	Other Operating Expenditure	\$35,195,046	\$84,757,400	\$102,866,900	\$30,003,800	-\$72,863,100 -70.8%
2100	Supplies & Services	28,119,909	77,013,500	93,696,700	21,491,700	-72,205,000 -77.1
2300	Manpower Development	959,102	941,900	1,330,600	1,439,200	108,600 8.2
2400	Public Relations & Exercises	5,852,321	6,618,300	7,518,100	6,742,500	-775,600 -10.3
2700	Equipment	262,537	131,800	197,100	98,500	-98,600 -50.0
2800	Financial Claims & Legal Expenses	1,175	51,900	124,400	231,900	107,500 86.4

Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
	<i>TRANSFERS</i>	<i>\$10,199,628</i>	<i>\$15,636,300</i>	<i>\$15,873,500</i>	<i>\$16,513,700</i>	<i>\$640,200</i>	<i>4.0%</i>
3500	Social Transfers	44,104	0	0	0	0	0.0
3600	Subventions	10,155,524	15,636,300	15,873,500	16,513,700	640,200	4.0
Development Estimates							
	DEVELOPMENT EXPENDITURE	\$134,175,754	\$581,890,600	\$351,128,100	\$529,074,200	\$177,946,100	50.7%
5100	Direct Development	126,072,441	440,494,600	315,567,300	336,942,900	21,375,600	6.8
5200	Capital Grant	8,103,312	32,064,400	11,277,800	142,453,900	131,176,100	n.a.
5300	Capital Injections	0	109,331,600	24,283,000	49,677,400	25,394,400	104.6
	OTHER DEVELOPMENT FUND OUTLAYS	\$838,003,802	\$1,033,747,300	\$2,265,758,200	\$4,306,210,000	\$2,040,451,800	90.1%
5600	Loans	0	0	0	1,562,800,000	1,562,800,000	n.a.
9100	Loan Repayments	2,370,675	0	0	0	0	0.0
	Net Lending	-2,370,675	0	0	1,562,800,000	1,562,800,000	n.a.
5500	Land-related Expenditure	838,003,802	1,033,747,300	2,265,758,200	2,743,410,000	477,651,800	21.1

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Political Appointments	3	3	3	3
Permanent Staff	252	376	377	377
TOTAL	255	379	380	380

STATISTICS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Department of Statistics. DOS's mission is to provide reliable, relevant and timely statistics to support Singapore's social and economic development. The main functions are:

- (a) to develop and maintain statistical databases on households, establishments and statistical time series;
- (b) to analyse and monitor economic and social trends of the economy and population;
- (c) to provide advice on statistical subject matters to public agencies and the public; and
- (d) to develop and promote the observation of approved national statistical standards by public agencies.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
TOTAL EXPENDITURE						
		\$42,794,198	\$54,432,800	\$52,595,200	\$56,343,400	\$3,748,200 7.1%
Main Estimates						
	OPERATING EXPENDITURE	\$34,797,044	\$48,825,700	\$44,784,800	\$51,319,700	\$6,534,900 14.6%
	<i>RUNNING COSTS</i>	<i>\$34,794,865</i>	<i>\$48,823,400</i>	<i>\$44,782,500</i>	<i>\$51,317,400</i>	<i>\$6,534,900 14.6%</i>
	Expenditure on Manpower	\$22,487,419	\$31,675,300	\$25,177,200	\$27,597,000	\$2,419,800 9.6%
1500	Permanent Staff	22,487,419	28,285,700	23,632,200	25,204,100	1,571,900 6.7
1600	Temporary, Daily-Rated & Other Manpower	0	3,389,600	1,545,000	2,392,900	847,900 54.9
	Other Operating Expenditure	\$12,307,445	\$17,148,100	\$19,605,300	\$23,720,400	\$4,115,100 21.0%
2100	Supplies & Services	9,913,630	14,965,500	16,807,700	22,270,100	5,462,400 32.5
2300	Manpower Development	665,870	1,218,300	1,154,800	1,153,400	-1,400 -0.1
2400	Public Relations & Exercises	119,120	694,200	706,900	286,300	-420,600 -59.5
2700	Equipment	1,608,826	270,100	935,900	10,600	-925,300 -98.9
	<i>TRANSFERS</i>	<i>\$2,179</i>	<i>\$2,300</i>	<i>\$2,300</i>	<i>\$2,300</i>	<i>\$0 0.0%</i>
3600	Subventions	2,179	2,300	2,300	2,300	0 0.0

Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
Development Estimates							
DEVELOPMENT EXPENDITURE		\$7,997,154	\$5,607,100	\$7,810,400	\$5,023,700	-\$2,786,700	-35.7%
5100	Direct Development	7,997,154	5,607,100	7,810,400	5,023,700	-2,786,700	-35.7

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Permanent Staff	300	347	347	347
Temporary, Daily-rated and Other Manpower	0	41	41	46
TOTAL	300	388	388	393

ECONOMIC DEVELOPMENT BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Economic Development Board. Its main functions are:

- (a) to plan and execute economic strategies to enhance Singapore's position as a global hub for business enterprise and talent;
- (b) to be the one-stop agency that facilitates and supports local and foreign investors in both the manufacturing and services sectors as they seek more value-creating operations, higher sustainable returns and new business opportunities; and
- (c) to expand and extend existing industry clusters, as well as explore new growth areas to create good jobs and secure Singapore's future competitiveness. Our emphasis is on capital-intensive, knowledge-intensive and innovation-intensive activities.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VE ECONOMIC DEVELOPMENT BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$590,315,619	\$613,124,700	\$736,744,100	\$632,892,500	-\$103,851,600 -14.1%
	Main Estimates					
	OPERATING EXPENDITURE	\$130,408,619	\$134,059,500	\$126,036,100	\$121,353,000	-\$4,683,100 -3.7%
	<i>RUNNING COSTS</i>	<i>\$130,408,619</i>	<i>\$134,059,500</i>	<i>\$126,036,100</i>	<i>\$121,353,000</i>	<i>-\$4,683,100 -3.7%</i>
	Operating Grant	\$130,408,619	\$134,059,500	\$126,036,100	\$121,353,000	-\$4,683,100 -3.7%
3100	Operating Grant to the Economic Development Board	130,408,619	134,059,500	126,036,100	121,353,000	-4,683,100 -3.7
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$459,907,000	\$479,065,200	\$610,708,000	\$511,539,500	-\$99,168,500 -16.2%
5200	Capital Grant	459,907,000	479,065,200	610,708,000	511,539,500	-99,168,500 -16.2
	OTHER DEVELOPMENT FUND OUTLAYS	\$547,093,488	\$1,454,500,000	\$1,224,038,500	\$1,491,052,200	\$267,013,700 21.8%
5600	Loans	547,093,488	1,454,500,000	1,224,038,500	1,491,052,200	267,013,700 21.8
9100	Loan Repayments	27,638,317	120,859,300	219,455,300	44,228,000	-175,227,300 -79.8
	Net Lending	519,455,171	1,333,640,700	1,004,583,200	1,446,824,200	442,241,000 44.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	440	507	584	644
TOTAL	440	507	584	644

STANDARDS, PRODUCTIVITY AND INNOVATION BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Standards, Productivity and Innovation Board (SPRING Singapore). SPRING's mission is to grow competitive and innovative enterprises, which supports MTI's vision of a leading global city of talent, enterprise and innovation.

SPRING undertakes two distinct but complementary national roles - Enterprise Development Agency and Agency for Quality and Standards.

As an Enterprise Development Agency, SPRING seeks to develop a competitive SME sector to be a key engine of the economy, and nurture innovative startups and SMEs into tomorrow's global companies. SPRING adopts the following four strategies to achieve its goals in enterprise development.

- (a) Develop an environment for enterprise growth
- (b) Seed and nurture innovative startups
- (c) Develop key clusters
- (d) Grow dynamic and innovative growth-oriented enterprises

As the Agency for Quality and Standards (Q&S), SPRING seeks to develop an internationally recognized, trusted and relevant Q&S infrastructure to enable enterprise and industry growth, develop a robust testing & certification services industry and increase enterprises' and industries' global competitiveness through adoption and implementation of Q&S. SPRING adopts the following three strategies to achieve its goals in Quality and Standards.

- (a) Develop and strengthen Q&S Infrastructure
- (b) Develop Testing and Certification (T&C) Services industry
- (c) Increase adoption and implementation of Q&S

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VG STANDARDS, PRODUCTIVITY AND INNOVATION BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$123,407,397	\$161,503,000	\$155,026,200	\$196,094,500	\$41,068,300 26.5%
	Main Estimates					
	OPERATING EXPENDITURE	\$54,831,571	\$53,370,700	\$58,655,800	\$54,472,000	-\$4,183,800 -7.1%
	<i>RUNNING COSTS</i>	<i>\$54,831,571</i>	<i>\$53,370,700</i>	<i>\$58,655,800</i>	<i>\$54,472,000</i>	<i>-\$4,183,800 -7.1%</i>
	Operating Grant	\$54,831,571	\$53,370,700	\$58,655,800	\$54,472,000	-\$4,183,800 -7.1%
3100	Operating Grant to the Standards, Productivity and Innovation Board	54,831,571	53,370,700	58,655,800	54,472,000	-4,183,800 -7.1

Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
Development Estimates							
DEVELOPMENT EXPENDITURE		\$68,575,826	\$108,132,300	\$96,370,400	\$141,622,500	\$45,252,100	47.0%
5200	Capital Grant	68,575,826	108,132,300	96,370,400	141,622,500	45,252,100	47.0
OTHER DEVELOPMENT FUND OUTLAYS		\$0	\$3,637,000,000	\$3,905,000,000	\$2,060,000,000	-\$1,845,000,000	-47.2%
5600	Loans	0	3,637,000,000	3,905,000,000	2,060,000,000	-1,845,000,000	-47.2
9100	Loan Repayments	184,271,680	138,729,500	1,022,000,000	879,000,000	-143,000,000	-14.0
	Net Lending	-184,271,680	3,498,270,500	2,883,000,000	1,181,000,000	-1,702,000,000	-59.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	336	387	403	437
TOTAL	336	387	403	437

AGENCY FOR SCIENCE, TECHNOLOGY AND RESEARCH

PROGRAMME DESCRIPTION

This programme comes under the Agency for Science, Technology and Research (A*STAR). A*STAR's mission is to foster world-class scientific research and talent for a vibrant knowledge-based Singapore. A*STAR's strategies are as follow:

- (a) **Human Capital** - Promoting manpower training and development in the areas of Science, engineering and technology (S&T) and by undertaking the promotion of S&T to increase public awareness and understanding of the importance of S&T in Singapore.
- (b) **Intellectual Capital** - Enhancing and strengthening knowledge-creation and innovative capability for Singapore. A*STAR directs and undertakes R&D in the areas of S&T in our RIs and provide extramural grants for R&D in the areas of S&T to the larger research community in Singapore.
- (c) **Industrial Capital** - Promoting the commercial application of scientific knowledge and technology in Singapore through industry engagement and collaboration, R&D investment promotion and active commercialization of the intellectual property held in A*STAR.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VH AGENCY FOR SCIENCE, TECHNOLOGY AND RESEARCH PROGRAMME						
	TOTAL EXPENDITURE	\$1,147,221,248	\$1,077,131,400	\$1,134,791,900	\$1,276,405,500	\$141,613,600 12.5%
	Main Estimates					
	OPERATING EXPENDITURE	\$32,644,324	\$38,670,300	\$40,291,800	\$39,505,500	-\$786,300 -2.0%
	<i>RUNNING COSTS</i>	<i>\$32,644,324</i>	<i>\$38,670,300</i>	<i>\$40,291,800</i>	<i>\$39,505,500</i>	<i>-\$786,300 -2.0%</i>
	Operating Grant	\$32,644,324	\$38,670,300	\$40,291,800	\$39,505,500	-\$786,300 -2.0%
3100	Operating Grant to the Agency for Science, Technology and Research	32,644,324	38,670,300	40,291,800	39,505,500	-786,300 -2.0
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$1,114,576,924	\$1,038,461,100	\$1,094,500,100	\$1,236,900,000	\$142,399,900 13.0%
5200	Capital Grant	1,114,576,924	1,038,461,100	1,094,500,100	1,236,900,000	142,399,900 13.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	150	167	185	185
TOTAL	150	167	185	185

SENTOSA DEVELOPMENT CORPORATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Sentosa Development Corporation. The funding under this programme is to provide infrastructure and social amenities for visitors to the island.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
VJ SENTOSA DEVELOPMENT CORPORATION PROGRAMME							
	TOTAL EXPENDITURE	\$658,616	\$0	\$0	\$0	\$0	0.0%
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$658,616	\$0	\$0	\$0	\$0	0.0%
5200	Capital Grant	658,616	0	0	0	0	0.0

INTERNATIONAL ENTERPRISE SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the International Enterprise (IE) Singapore whose mission is to promote overseas growth of Singapore-based enterprises and international trade. Its main roles are in:

- (a) Internationalization - where IE Singapore focuses on growing the pool of Singapore enterprises that can internationalize and anchor their core capabilities in Singapore. In addition, it also serves the broad-based internationalization needs of Singapore companies at large; and
- (b) International Trade - where IE Singapore promotes the development of Singapore's international trade, including domestic export and re-export of goods. IE also promotes offshore trading and aims to develop Singapore as a leading international trading hub by attracting global traders to base here.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VK INTERNATIONAL ENTERPRISE SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	\$155,325,547	\$213,288,700	\$128,694,700	\$120,243,500	-\$8,451,200 -6.6%
	Main Estimates					
	OPERATING EXPENDITURE	\$132,364,996	\$117,480,800	\$94,243,600	\$92,610,100	-\$1,633,500 -1.7%
	<i>RUNNING COSTS</i>	<i>\$132,364,996</i>	<i>\$117,480,800</i>	<i>\$94,243,600</i>	<i>\$92,610,100</i>	<i>-\$1,633,500 -1.7%</i>
	Operating Grant	\$132,364,996	\$117,480,800	\$94,243,600	\$92,610,100	-\$1,633,500 -1.7%
3100	Operating Grant to the International Enterprise Singapore	132,364,996	117,480,800	94,243,600	92,610,100	-1,633,500 -1.7
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$22,960,552	\$95,807,900	\$34,451,100	\$27,633,400	-\$6,817,700 -19.8%
5200	Capital Grant	22,960,552	95,807,900	34,451,100	27,633,400	-6,817,700 -19.8
	OTHER DEVELOPMENT FUND OUTLAYS	\$0	\$0	\$0	\$0	\$0 0.0%
5600	Loans	0	0	0	0	0 0.0
9100	Loan Repayments	3,189,177	1,886,300	1,616,900	687,500	-929,400 -57.5
	Net Lending	-3,189,177	-1,886,300	-1,616,900	-687,500	929,400 -57.5

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	515	515	474	511
TOTAL	515	515	474	511

JURONG TOWN CORPORATION PROGRAMME**PROGRAMME DESCRIPTION**

This programme comes under the Jurong Town Corporation (JTC). The programme under this funding is for JTC to plan and develop strategic and critical industrial infrastructure and resources to sustain the growth of our industries, so as to ensure that Singapore remains a globally competitive investment and business location.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
VL JURONG TOWN CORPORATION PROGRAMME							
	TOTAL EXPENDITURE	\$49,712,000	\$0	\$3,000,000	\$2,606,600	-\$393,400	-13.1%
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$49,712,000	\$0	\$3,000,000	\$2,606,600	-\$393,400	-13.1%
5300	Capital Injections	49,712,000	0	3,000,000	2,606,600	-393,400	-13.1

SINGAPORE TOURISM BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Tourism Board (STB). The funding provided under this programme is for STB to promote and develop the tourism industry with the aim of building it into a key economic driver for Singapore.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VN SINGAPORE TOURISM BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$508,136,610	\$413,701,500	\$345,201,300	\$450,639,400	\$105,438,100 30.5%
	Main Estimates					
	OPERATING EXPENDITURE	\$183,727,858	\$192,126,800	\$186,520,000	\$198,386,800	\$11,866,800 6.4%
	<i>RUNNING COSTS</i>	<i>\$183,727,858</i>	<i>\$192,126,800</i>	<i>\$186,520,000</i>	<i>\$198,386,800</i>	<i>\$11,866,800 6.4%</i>
	Operating Grant	\$183,727,858	\$192,126,800	\$186,520,000	\$198,386,800	\$11,866,800 6.4%
3100	Operating Grant to the Singapore Tourism Board	183,727,858	192,126,800	186,520,000	198,386,800	11,866,800 6.4
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$324,408,751	\$221,574,700	\$158,681,300	\$252,252,600	\$93,571,300 59.0%
5100	Direct Development	45,865,982	38,361,900	21,917,400	28,028,800	6,111,400 27.9
5200	Capital Grant	224,609,266	77,150,700	97,353,900	75,620,000	-21,733,900 -22.3
5300	Capital Injections	53,933,504	106,062,100	39,410,000	148,603,800	109,193,800 277.1
	OTHER DEVELOPMENT FUND OUTLAYS	\$340,681	\$35,726,000	\$13,043,000	\$79,000,000	\$65,957,000 505.7%
5500	Land-related Expenditure	340,681	35,726,000	13,043,000	79,000,000	65,957,000 505.7

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	588	592	583	579
TOTAL	588	592	583	579

COMPETITION COMMISSION OF SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Competition Commission of Singapore (CCS). The funding provided under this programme is for CCS to administer and enforce the Competition Act 2004 (Cap 50B). The main functions and duties of CCS are to:

- (a) maintain and enhance efficient market conduct and promote overall productivity, innovation and competitiveness of markets in Singapore;
- (b) enforce against anti-competitive practices with adverse effect on competition in Singapore;
- (c) advocate pro-competition practices; and
- (d) advise the Government or other public authority on national needs and policies in respect of competition matters generally.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VP COMPETITION COMMISSION OF SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	\$12,706,136	\$14,340,800	\$12,485,700	\$12,007,000	-\$478,700 -3.8%
	Main Estimates					
	OPERATING EXPENDITURE	\$12,706,136	\$14,340,800	\$12,485,700	\$12,007,000	-\$478,700 -3.8%
	<i>RUNNING COSTS</i>	<i>\$12,706,136</i>	<i>\$14,340,800</i>	<i>\$12,485,700</i>	<i>\$12,007,000</i>	<i>-\$478,700 -3.8%</i>
	Operating Grant	\$12,706,136	\$14,340,800	\$12,485,700	\$12,007,000	-\$478,700 -3.8%
3100	Operating Grant to the Competition Commission of Singapore	12,706,136	14,340,800	12,485,700	12,007,000	-478,700 -3.8

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	52	63	63	63
TOTAL	52	63	63	63

ENERGY MARKET AUTHORITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Energy Market Authority (EMA) whose mission is to develop, in partnership with all stakeholders, an energy landscape that is forward-looking, innovative and vibrant. EMA's main roles are to promote effective competition in the energy market, ensure a secure energy supply, and develop a dynamic energy sector in Singapore. Through these, the EMA seeks to create an energy sector that contributes to sustained growth.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
VQ ENERGY MARKET AUTHORITY PROGRAMME						
	OTHER DEVELOPMENT FUND OUTLAYS	\$0	\$0	\$255,000,000	\$294,000,000	\$39,000,000 15.3%
5600	Loans	0	0	255,000,000	294,000,000	39,000,000 15.3
9100	Loan Repayments	0	0	0	0	0 0.0
	Net Lending	0	0	255,000,000	294,000,000	39,000,000 15.3